### Impact of AI on Corporate Governance, Risk Management and Internal Audit Survey Results



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### **Survey Objectives**

Impact of AI on corporate governance and risk management practices How internal audit is adapting their skillsets in response to the integration of AI in organisations Relevance of traditional risk-based audit approach due to the use of AI in risk management How the use of AI is changing how internal audit reports are communicated and utilised How stakeholder expectations of internal audit are evolving due to Al's impact on business



## **Survey Statistics**

**The Survey** 

**The Results** 

37 questions; 16 are open-ended

Conducted in February 2025

12 organisations collaboration

190 respondents mainly from Singapore (91.7%)

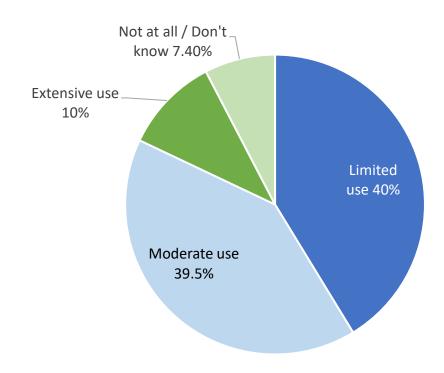
> Half of respondents work in large organisations (>500 staff)

> > 55% from IA, 21% from Risk Management/ Compliance



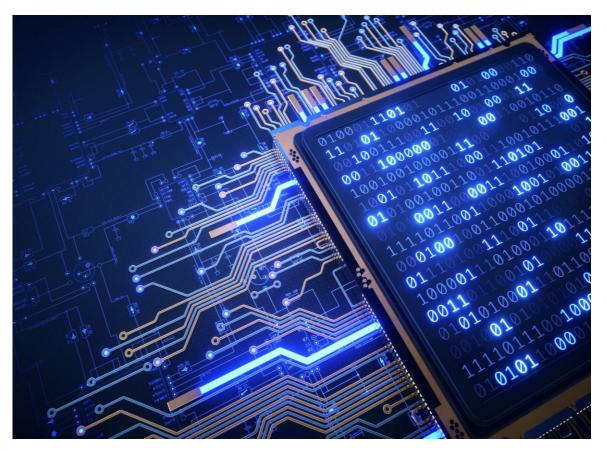
### **Al Adoption and Impact**

A significant percentage of organisations have either "Limited" (40%) or "Moderate" (39.5%) Al adoption. Only 10% reported "Extensive Use".





### **Al Adoption and Impact**



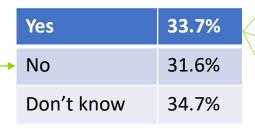
# The impact of AI on decision-making processes is unclear

- 34.9% of respondents indicated "Don't Know"
- Among those who reported an impact - increased speed and improved accuracy of decisions were most frequently cited



### **Al Adoption and Impact**

There is a mixed response on whether AI has changed how organisations identify and assess risks



Enabled more efficient and comprehensive risk assessment by automating data analysis and identifying patterns

Continuous monitoring and real-time risk identification

Concern: Potential for bias in AI algorithms and the need for human oversight



### **Internal Audit and Al**



Audit of AI systems and processes

- 39.5% of internal audit functions have not started auditing AI systems and processes
- 30.5% planning for it



Al knowledge and skills

There is a lack of training on AI auditing

45.2% have not received training

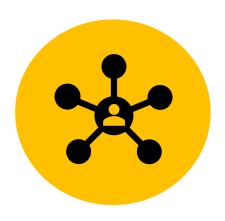


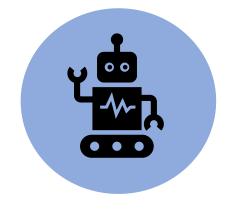
Receptiveness of internal auditors to incorporate Al in auditing

Internal auditors appear to be somewhat receptive to incorporating AI in auditing

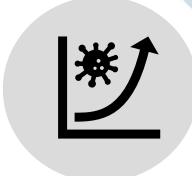
- 48.4% reported "Challenges faced but manageable"
- Further 15.8% indicating "Very receptive"

### AI & Risk-Based Audit Approach









54.2% of respondents
believe the
traditional risk-based
audit approach is still
effective in an Aldriven environment

Use of AI tools for risk assessment or audit planning is relatively low, with 39% indicating they do not use such tools

Most common tools mentioned are data analytics platforms, Al-powered audit management software, and natural language processing tools

Experiences in using AI tools in internal audit are generally positive, with respondents highlighting increased efficiency, improved accuracy, and better risk identification



### **Stakeholder Expectations**

There is uncertainty about stakeholder expectations regarding Al



"Don't know" when asked about changes in expectations (52.1%)

The need for assurance on ethical implications of AI (42.6%)

The expectation for internal audit to assess Al algorithms (38.4%)

- Respondents mentioned increased expectations for assurance on the ethical implications of AI,
   reliability & bias of AI algorithms, and overall governance & control of AI systems.
- Stakeholders are not really engaging internal audit for advice and insights when developing AI projects (33.7%) with only 11.6% being engaged.



### **Stakeholder Expectations**

Key challenges internal auditors face in meeting stakeholder expectations in Al driven landscape



Keeping pace with the rapid advancements in Al



Providing assurance on emerging Al risks

Understanding complex AI technologies



## Thank You



21 March 2025